

FOR CIRCULATION

The Office bearers/ Central Committee members/ State Committee Chiefs
A.I.B.R.F.

Dear Sir

Re: Launching of Next Phase of Action Programs

Further to our letter No. 2025/0089 dated 17.11.2025, we are happy to announce that NEXT PHASE Action program will be launched from Delhi on 20.11.2025 . Delhi State Committee will arrange the meeting on 20.11.2025 and delegation will submit enclosed memorandum to the Finance Minister, Secretary DFS in Delhi.

2. In coming days Delegation from Maharashtra State Committee will submit the memorandum to IBA.

3. All other state committees/ Affiliates are requested to send the memorandum through mail or personally to the following authorities

- (a) Finance Minister Office
- (b) IBA Office and
- (c) M.Ds. of respective banks.

This program has to be completed within one week and submit report to central office.

With greetings

S. C. JAIN

GS AIBRF